

# BMJ Open Quality Collection of abstracts from Middle East 2024 and 2023 conferences

Guillaume Alinier,<sup>1,2,3,4</sup> James Laughton,<sup>1</sup> Kim Leighton<sup>5</sup>

**To cite:** Alinier G, Laughton L, Leighton K. Collection of abstracts from Middle East 2024 and 2023 conferences. *BMJ Open Quality* 2025;**14**(Suppl2):i-ii. doi:10.1136/bmjog-2025-IHL.editorial

Healthcare is widely recognized as a high-risk industry as patient safety concerns are omnipresent [1]. It concerns everyone irrespective of age, gender, ethnicity, religion, beliefs, values, education, occupation, social background, nationality, and country of residence. Despite this, globally, there is no equal access to healthcare services and healthcare practices still vary widely, but there is a clear movement to improve the situation at various levels through the work of non-government organisations, government initiatives, humanitarian aid programs, international collaborative projects, and global health initiatives [2, 3]. At a micro level, that is at an organizational or departmental level, many individuals and teams around the world work on improving patient care directly or indirectly through a variety of small- and large-scale projects.

What better event than the Middle East Forum (MEF) on Quality and Safety in Healthcare, hosted annually in Doha, Qatar, by Hamad Medical Corporation, the Hamad Healthcare Quality Institute, in partnership with the Institute for Healthcare Improvement (IHI) to highlight these efforts. This key patient safety conference provides an annual forum for healthcare professionals to share their passion and hard work in making positive changes that benefit patient care, leading to improved outcomes. The MEF is the Arab world's largest patient safety conference.

This BMJ Open Quality special issue includes a selection of abstracts presented as posters during the 2023 and 2024 MEF, which was the 10th conference. The events had respectively for theme "Healthcare Resilience in Extraordinary Times" and "10 years of Inspiring Improvement". The included abstracts cover a very broad range of topics, and although they mostly report on projects which have been conducted in Qatar, a few are from other countries such as Oman, Tunisia, and the UK. Regardless of origin, they all hold strong potential to be implemented elsewhere in the world. The key aspects they cover include quality and safety, applied

improvement, improvement science, leadership, sustainability, innovation in healthcare, person-centred care, flow, value improvement, and population health.

Improvement stems from learning, framed as the Model for Improvement and based on Plan-Do-Study-Act (PDSA) cycles [4]. PDSA cycles have also been termed the Shewhart Cycle for Learning and Improvement [5], and allow rapid small tests of change that lead to learning; whether the change results in improvement or not (which is equally helpful feedback in the process of learning and improvement). Many examples of this are presented here, and over the ten years of MEF, abstract and poster content has evolved, just as the PDSA cycle evolved from the roots of scientific thinking in the 17th century to the 20th century via Dr Walter Shewhart, Dr W. Edwards Deming, and Dr K. Ishikawa [6].

The lessons learnt are that it is always possible to make improvements in all aspects of our work and that includes not only when delivering direct patient care, but also in many other aspects of our duties, such as scheduling and the use of physical resources. Teamwork is key for improvement work, and this collection of abstracts exemplifies the many multi-disciplinary efforts in improving healthcare.

For example, Logrono et al. describe applied improvement science to prevent "never-events" in contributing to a High-Reliability Organisation [7]. Mendoza et al. bring the taste of improvement to the use of the Swiss Cheese Model in reducing medication errors [8]. Even considering the reduction in supply costs contributes to the value of healthcare. Every little improvement counts, as demonstrated by the work from Banat et al. who focused on stationery supplies [9] and Gellego et al. who reduced costs of blood gas testing in their institution [10]. 'Time is money' so increasing the number of patient discharges within two hours of discharge order brings another improvement in value by Gellego et al. [11]. Similarly, Alfuqaha



© Author(s) (or their employer(s)) 2025. Re-use permitted under CC BY-NC. No commercial re-use. See rights and permissions. Published by BMJ.

<sup>1</sup>Hamad Medical Corporation Ambulance Service, Doha, Qatar

<sup>2</sup>Weill Cornell Medicine-Qatar, Doha, Qatar

<sup>3</sup>School of Health and Social Work, University of Hertfordshire, Hatfield, UK

<sup>4</sup>Faculty of Health and Life Sciences, Northumbria University, Newcastle upon Tyne, UK

<sup>5</sup>Hamad Medical Corporation, Itqan Clinical Simulation & Innovation Center, Doha, Qatar

## Correspondence to

Guillaume Alinier;  
galinier@hamad.qa

et al. reduced patient length of stay in their Emergency Department, hence improving capacity [12].

Elajez et al. addressed the ‘over-labelling’ of patients as allergic to penicillin, contributing not only to patient safety but also clinical effectiveness [13]. Bakry et al. improved the rates of patients returning to work through day-care rehabilitation [14]. “Lean” tools and approaches can play a key role in quality improvement as demonstrated by several authors, including Mustafa et al. who used such strategy to reduce supplies waste and cost in the context of paediatric inpatient encounters [15]. Al Ajmi et al. applied ‘Lean’ to reduce the cost of MIBG (nuclear imaging) scans [16] and Farhat et al. implemented a simplified process to reduce the time to report safety incidents [17]. Laughton et al. analysed all posters presented during the 2023 MEF and confirmed consistent findings regarding the inclusion of ‘Quality Tools’ ultimately confirming that it is also an area which would also benefit from continual improvement [18]. These few examples demonstrate that there is always an opportunity for further improvement.

**Disclosures and acknowledgements** The authors would like to thank the Scientific and Organising Committee members of the 2023 and 2024 Middle East Forum on Quality and Safety in Healthcare and all abstract submitters for sharing their work and making both conferences a real success. We also would like to congratulate the authors of this BMJ Open Quality Special Issue for addressing the comments of the reviewers and the publication of their abstract.

**Keywords** Patient safety, quality improvement, global healthcare, Institute for Healthcare Improvement, Hamad Medical Corporation, Middle East Forum

**Open access** This is an open access article distributed in accordance with the Creative Commons Attribution Non Commercial (CC BY-NC 4.0) license, which permits others to distribute, remix, adapt, build upon this work non-commercially, and license their derivative works on different terms, provided the original work is properly cited, appropriate credit is given, any changes made indicated, and the use is non-commercial. See: <http://creativecommons.org/licenses/by-nc/4.0/>.

## References

1. Rotteau L, et al. Striving for high reliability in healthcare: a qualitative study of the implementation of a hospital safety programme. *BMJ Quality & Safety* 2022;31(12):867-877.
2. World Health Organization Maximizing Positive Synergies Collaborative Group, An assessment of interactions between global health initiatives and country health systems. *The Lancet* 2009;373(9681):2137-2169.
3. Shadmi E, et al. Health equity and COVID-19: global perspectives. *International Journal for Equity in Health* 2020;19(1):104-109.
4. Langley GJ, et al. *The improvement guide: a practical approach to enhancing organizational performance*. 2009: John Wiley & Sons.
5. Deming WE. *The new economics for industry, government, education*. 1993: MIT press.
6. Moen RD, Norman CL. *The History of the PDCA Cycle, proceedings from the in Seventh Asian Network for Quality Congress*. 2009: Tokyo.
7. Logrono, et al. “From Zero to HRO!”: Achieving Zero “Never-Events” through the Application of High-Reliability Organization (HRO) Principles for Optimizing Bedside Procedural Time-Outs. *BMJ Open Quality*...
8. Mendoza, et al. “Slices of Swiss Cheese”: A Recipe to Taste Improvement from Medication Errors Right Drug, Right Route, Wrong Patient Case Study. *BMJ Open Quality*...
9. Banat, et al. Cost Reduction and Streamlining of Stationery Supplies in Surgical Specialty Center. *BMJ Open Quality*...
10. Gellego, et al. “Every Qatar Riyal Counts”: A Quality Improvement Project to Reduce the Cost of Failed Blood Gas Test. *BMJ Open Quality*...
11. Gellego, et al. Discharge in Two to Improve Patient Flow: A Discharge Timeliness Quality Improvement Project. *BMJ Open Quality*...
12. Alfuqaha, et al. Flow Harmony: A Symphony of Excellence in Transforming the Patient Journey at Al Wakra Hospital’s Adult Emergency Department. *BMJ Open Quality*...
13. Elajez, et al. Clinical Pharmacist-led Penicillin Allergy Assessment Service in Hamad General Hospital. *BMJ Open Quality*...
14. Bakry, et al. Optimising Cost-Effectiveness: Exploring the Economic Advantages of Early Patient Discharge to an Adult Day-Care Rehabilitation Unit. *BMJ Open Quality*...
15. Mustafa, et al. Promote Low-Cost, High-Quality Care Utilising QI Techniques and Strategies in Paediatric Inpatients. *BMJ Open Quality*...
16. Al Ajmi, et al. Applying Lean management principles to improve Safety and quality and cost reduction in Meta-Iodo-Benzyl-Guanidine (MIBG) Scans. *BMJ Open Quality*...
17. Farhat, et al. Application of the Lean principle in a pre-hospital emergency setting to improve the Occurrence, Variance and Accident (OVA) Reporting system. *BMJ Open Quality*...
18. Al Shaqsi, et al. Enhancing the efficiency of novice nurses through the integration of modified simulation training and a rotation program for Paediatric Critical Care Nurses. *BMJ Open Quality*...
19. Eltous R, Karic E. Could it be Sepsis? *BMJ Open Quality*...
20. Laughton, et al. How capable are we? Quality Improvement Tools published on posters at an International Healthcare Quality Conference. *BMJ Open Quality*...